



Managerial Accounting for Ranchers

September 20-21, 2019 | Kingsville, Texas

Friday, September 20, 2019

8:00 AM Sign in and Welcome

8:30 AM Segment I

- Introduction-History of Farm Financial Standards Council
- Evolution from cash accounting and enterprise analysis to accrual accounting and MA
- Building a foundation for MA
- Identifying and interpreting the primary drivers of financial performance
- Using the DuPont Model

10:15 AM BREAK

10:30 AM Segment II

- Five steps to Strategic Management: How this relates to MA
- CASE STUDY
- Accounting versus Economic/Opportunity Analysis
- Standardizing definitions: Direct vs. indirect costs; variable vs. fixed costs

12:00 PM LUNCH BREAK

1:00 PM Segment III

- Core Concepts of MA Practices
- Management intent; manageable segments (cost and profit centers); standardized profit/cost center report formats
- Spread-N-Grow Case Study

2:45 PM BREAK

3:00 PM Segment IV

- Handling unusual transactions
- Internal transfer pricing situations: Using proper methodology
- CASE STUDY
- Alternatives for allocating indirect costs (i.e. overhead); defining Capture Periods
- Integrating financial and physical quantities (\$, bu, acres, employees)
- Technical issues complicating managerial accounting systems: inventory valuations;

handling equipment gains/losses; tax versus economic (book) depreciation

5:00 PM ADJOURN



Saturday, September 21, 2019

8:30 AM Segment V

• MA Strategies and results; MA lessons and feedback from grower exposures

• Benchmarking

• Using MA for establishing a marketing plan

9:45 AM BREAK

10:30 AM Segment VI

• ABC's of Agriculutre-Activity Based Costing

• Review of accounting software usage patterns

Handling Land Costs

• Chief Financial Officer and the adoption of MA

• Resources to teach and implement MA in agri-business management

• Summary and Questions

12:00 PM ADJOURN